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## WEST AFRICA REFINE AND IMPLEMENT (R&I) CULMINATION WORKSHOP

December 2-6, 2019 | Blu Radisson Hotel | Niamey, Niger

### WORKSHOP PURPOSE

To bring together USAID staff, development food security activity (DFSA) implementing partners, and RISE II partners to jointly review the implications of Year 1 findings on activity design and implementation plans, and agree on the way forward.

### WORKSHOP OBJECTIVES

- Review the learnings from formative research, pilot studies, community consultations, government engagement, and other key Year 1 efforts.
- Refine the activity design and implementation approaches based on the learnings from various studies, the insights provided by stakeholder analysis and consultations, including collaboration with key RISE II and other non-FFP stakeholders.
- Identify remaining knowledge gaps and develop initial plans for continued learning, knowledge sharing, and activity adaptation beyond the refinement year.
- Address any outstanding PREP questions.

### EXPECTED DELIVERIES & OUTPUTS

- Collaborative USAID-IP workshop proceedings form the basis for revised Theory of Change (TOC) and implementation plan submissions.
- It is the IP's responsibility to transform workshop proceedings into fully revised TOC and implementation plan deliverables.

### WORKSHOP OVERVIEW

Monday Pre-workshop	Tuesday Day 1	Wednesday Day 2	Thursday Day 3	Friday Post-workshop
<ul style="list-style-type: none"> <li>• Optional participation</li> <li>• Sectoral specific sessions</li> </ul>	<ul style="list-style-type: none"> <li>• Welcome/Goals</li> <li>• A Year 1 update from DFSA COPs</li> <li>• Overview of RISE II activities</li> <li>• A reflection on DFSA stakeholder engagement efforts</li> <li>• Year 1 Formative Research Findings</li> <li>• DFSA TOC Adjustments by Purposes/Themes</li> </ul>	<ul style="list-style-type: none"> <li>• DFSA activity design and implementation modifications</li> <li>• DFSA revised sustainability strategies</li> <li>• Networking</li> </ul>	<ul style="list-style-type: none"> <li>• DFSA activity design and implementation adjustments</li> <li>• PREP Guidance</li> <li>• Staff and local capacity strengthening</li> <li>• Way forward: Learning</li> <li>• Next steps</li> <li>• Post-workshop preview</li> </ul>	<ul style="list-style-type: none"> <li>• Optional participation</li> <li>• Sectoral specific sessions</li> <li>• Meetings with RISE II partners &amp; AORs</li> </ul>

To access workshop resources, please visit <https://ideal.events/culmination> using the password "culmination2019"

## Pre-workshop: Monday, December 2

Time	Mekrou Room	Sirba Room
9:00-9:20	<b>Opening</b>	
9:30-11:00	<p><b>Social Behavior Change (SBC)</b>  Mike Manske, Nutrition Advisor, USAID/FFP  Renuka Bery, Breakthrough Action</p> <p>The session will equip participants with  1) a better understanding of FFP's expectations for social and behavior change programming, and  2) increased knowledge of critical elements necessary for effective SBC.</p> <p>FFP will cover some of the common challenges FFP DFSA partners have faced over recent years, including prioritization of behaviors.</p> <p>This will be followed by an interactive session led by Breakthrough Action to give participants hands-on experience in SBC strategy development and implementation.</p>	
11:00-11:15	<b>BREAK</b>	
11:15-13:00	<p><b>Avoid the Missing Middle: Integrating the TOC with the M&amp;E Plan and Learning Agenda</b>  Laurie Starr, IDEAL  Diana Caley, Food for Peace</p> <p>Join us for this hands-on session that helps participants make the most of the TOC as an adaptive management tool.</p> <p>Participants will:</p> <ul style="list-style-type: none"> <li>Use a visual mapping exercise to reflect on whether the current Learning Agenda and M&amp;E Plan provides essential information to allow teams to gauge and reflect on TOC pathway progress.</li> <li>Think about the many ways that DFSAs informally capture information, which may be underutilized during TOC reviews.</li> </ul>	<p><b>Navigating Complexity in the Management of Natural Resources and Agriculture: Issues, Gaps, and Needs</b>  Andrea Mottram, Director, SCALE  Maggie Janes-Lucas, COP, SCC  Dr. Amadou Sayo, Winrock</p> <p>The management of water and other natural resources presents complex challenges in the harsh environment of the Sahel. Yet tackling these challenges is critical to building a sustainable future for agricultural production. How can we best achieve that in Niger and Burkina Faso?</p> <p>Join us for an interactive pre-workshop session with DFSAs, RISE II partners, and technical experts working to identify the most impactful solutions to these challenges.</p>
13:00-14:00	<b>LUNCH</b>	
14:00-16:00	<p><b>Gender and Youth</b>  Kavita Sethuraman, Senior Gender and Youth Advisor, FFP</p> <p>This session will clarify FFP expectations for recommended approaches to use when examining gender and youth data to modify implementation plans.</p>	<p><b>Water, Sanitation, and Hygiene (WASH) in the West Africa DFSA context</b>  Rebecca Pinto, Director, PRO-WASH  Kyla Gregoire, WASH Advisor, FFP  Issaka Alhousseini, Winrock</p> <p>In this participants will share key findings from WASH research studies, and identify common challenges, opportunities, learning &amp; research priorities, and capacity strengthening needs across DFSAs.</p>
16:00-17:00		<p><b>Governance and Social Accountability in the West Africa DFSA context</b>  Rand Robinson, Burkina Faso AOR, FFP</p>

## Main Workshop: Tuesday, December 3

Time	Topic	Purpose/Session Details
8:30-8:50	Opening Plenary	<b>Welcome and USAID's Office of Food for Peace (FFP) team introductions</b>
8:50-9:10	Goals & Objectives	Agenda overview, venue logistics, and daily feedback mechanism
9:10-9:30	Icebreaker	Meet and greet across countries, activities, and institutions
9:30-10:30	Year 1 Overview: Chiefs of Party (COP) Plenary	<p><b>Purpose:</b> To share updates on:</p> <ul style="list-style-type: none"> <li>• Status of stakeholder engagement, including community consultations, collaboration with Rise II partners, and other development partnerships that will be promoted</li> <li>• Formative research, including pilot studies</li> <li>• Staff capacity development</li> </ul> <p>COP Panel reflects on which Year 1 efforts have had the most impact on efforts to refine activity design and adapt implementation plans, and why these efforts were so informative</p> <p>Audience Q&amp;A</p>
10:30-10:55	<b>BREAK</b>	
11:00-12:15	RISE II Overviews	<p><b>Purpose:</b> To share updates on activity design, implementation, and current collaboration status for older RISE II awards, to introduce newly-awarded activities</p> <ul style="list-style-type: none"> <li>• SRO - RISE II General Overview/update on what's in the pipeline</li> <li>• Q&amp;A on pipeline</li> <li>• RISE II plenary overviews</li> </ul> <p>World Café' Q&amp;A: RISE II partners host discussion tables for individual Q&amp;A</p>
12:15-13:00	Stakeholder Engagement	<p><b>Purpose:</b> Cross-DFSA learning and reflection on all forms of stakeholder engagement efforts</p> <p>Small discussion groups of mixed DFSA staff and FFP:</p> <ul style="list-style-type: none"> <li>• Community Consultation (4 tables)</li> <li>• Government Engagement (2 tables)</li> <li>• Local / Civil Society Organizations (2 tables)</li> </ul>
13:00-14:00	<b>LUNCH</b>	
14:00-14:30	Formative Research Findings & Stakeholder Engagement	<p><b>Purpose:</b> Cross-DFSA learning</p> <p>Plenary Gallery Walk: Participants read and comment on formative research assessment findings and overview of current stakeholder engagement efforts</p>
14:30-16:40	TOC Adjustments by Thematic Area/Purpose	<p><b>Purpose:</b> Cross-DFSA learning</p> <p>Facilitated review of implications of data on activity design and implementation plans in three breakout rooms.</p> <ul style="list-style-type: none"> <li>• Group 1: Nutrition/Health/WASH – <b>Sirba Room</b></li> <li>• Group 2: Income/ production/ NRM – <b>Mekrou Room</b></li> <li>• Group 3: Governance/collective action/DRM – <b>Tulip Room</b></li> </ul> <p>Discuss key learning from the refinement period. Key areas of focus are:</p> <ul style="list-style-type: none"> <li>• What did you learn that you did not know?</li> <li>• What interventions must be prioritized and which can be eliminated? Why? <ul style="list-style-type: none"> <li>◦ Clarifications on any necessary RISE II collaboration in order to make prioritization decisions.</li> </ul> </li> <li>• How are similar findings manifesting differently or similarly in the various TOCs?</li> <li>• What are the top 3-5 things we still need to know to adapt activity design and implementation?</li> </ul>
16:40-17:00	Closing Plenary	Review Day 1 key takeaways, outline Day 2 work, and address questions/concerns from feedback flipcharts

## Main Workshop: Wednesday, December 4

Time	Topic	Purpose/Session Details
8:30-9:00	Opening Plenary	Discuss FAQs and additional response to feedback sheets
9:00-13:00 <i>Includes self-regulated break</i> <i>Coffee/tea service available after 10:30</i>	TOC Modifications (Activity Design and Implementation)	<p><b>Purpose:</b> Partners and FFP collaboratively agree on modifications to activity design and implementation plans based on Year 1 learnings</p> <p>DFSAs breakout into four rooms by activity to discuss the implications of findings on activity design and implementation with FFP</p> <p>Key areas of focus are:</p> <ul style="list-style-type: none"> <li>• What are the implications of findings on sustainability planning?</li> <li>• What are the implications related to gender and youth engagement?</li> <li>• What are the implications of conflict, insecurity, and dynamic contexts?</li> <li>• Which interventions should be prioritized and why, taking into consideration collaboration with RISE II and other non-FFP partners?</li> <li>• Which interventions should be eliminated and why?</li> <li>• What are the top 3-5 things we still need to know to adapt activity design and implementation?</li> </ul> <p><b>Girma:</b> Tulip Room  <b>Hamzari:</b> Sirba Room  <b>ViMPlus:</b> Mekrou Room  <b>Wadata:</b> Turquoise 2 Room</p>
13:00-14:00	LUNCH	
14:00-15:30	Revised Sustainability Strategy	<p><b>Purpose:</b> To learn about DFSA adjustments to their sustainability strategies.</p> <p>DFSAs present a portion of the revised sustainability strategy in plenary based on the information gathered during the refinement phase and agreements made with FFP during TOC adjustment sessions.</p> <p>Q&amp;A</p>
15:30-15:50	BREAK	
15:50-16:40	Unstructured Networking	<b>Purpose:</b> To provide participants with unstructured time to tie up loose ends (internal, RISE II, or with FFP)
16:40-17:00	Closing Plenary	Review Day 1 key takeaways, outline Day 2 work, and address questions/concerns from feedback flipcharts

## Main Workshop: Thursday, December 5

Time	Topic	Purpose/Session Details
<b>8:30-9:00</b>	<b>Opening Plenary</b>	<b>Discuss FAQs and additional response to feedback sheets</b>
9:00-10:30	TOC Adjustments	<p><b>Purpose:</b> To share major proposed adjustments to the TOC</p> <p>DFSA plenary presentation with audience feedback and questions</p> <p>Key areas of focus are:</p> <ul style="list-style-type: none"> <li>• Prioritization (partners share eliminated interventions, collaboration with RISE II partners working in the same area, or other determinants)</li> <li>• Revised strategy for gender and youth positioning in programming,</li> <li>• What are the implications of conflict, insecurity, and dynamic contexts?</li> </ul>
<b>10:30 -11:00 BREAK</b>		
11:00-11:45	Prep Guidance	<p><b>Purpose:</b> To provide clarity on PREP submission expectations</p> <p>FFP plenary presentation</p> <p>Q&amp;A followed by individual AOR consultation sessions on Friday</p>
11:45-13:00	Staff and Local Capacity Strengthening	<p><b>Purpose:</b> Cross-DFSA reflections and learning</p> <p>Small groups discuss key accomplishments, successes, and challenges of staff and local capacity strengthening efforts</p> <ul style="list-style-type: none"> <li>• What were the main gaps? How are DFSAs filling them?</li> <li>• What are the implications of implementation adjustments on staff capacity?</li> <li>• What additional support is needed in Year 2? How will the DFSAs stay up to date on emerging staff and local capacity strengthening priorities?.</li> </ul>
<b>13:00-14:00 LUNCH</b>		
14:00-15:30	Way Forward: Learning	<b>Purpose:</b> To solicit ideas, plans, and methods that will establish and document continued learning
<b>15:30-16:00 BREAK</b>		
16:00-16:30	Next Steps/ Way Forward	Plenary open Q&A
16:30-16:45	Post-workshop Preview	Explanation of post-workshop session and brief Q&A
16:45-17:00	Closing	Closing words

## Post-workshop: Friday, December 6

Time	Mekrou Room	Sirba Room
9:00-10:30	<p><b>Contingency Planning for Emergency Response</b></p> <p>Aaron Kenney, AOR Niger, FFP</p> <p>This session will provide a more detailed discussion of the parameters for and FFP's expectation of the role of the DFSA in responding to emergencies vis a vis humanitarian assistance.</p>	
<b>10:30-11:00</b>	<b>BREAK</b>	
11:00-13:00	<p><b>FFP M&amp;E Refresher: Monitoring Activities for Y2-Y5</b></p> <p>Dramane Mariko, M&amp;E Specialist, FFP</p> <p>Oumar Diallo, Regional Monitoring and Evaluation Specialist, FFP</p>	<p><b>RISE II Collaboration, Communication, and Resilience Measurement</b></p> <p>This session will provide a more detailed discussion of the SCC activity vision, approaches, and plans for the next year.</p> <p>The session will use interactive, participatory methods to request significant feedback and information from participants to help guide the activity in Year 1 work planning, how the activity can support RISE II implementing partners to achieve their goals and objectives, and how they can learn, share and adapt with minimum added pressure/burden.</p>
<b>13:00-14:00</b>	<b>LUNCH</b>	
14:00-15:00	<p><b>AOR Office Hours: Aaron Kenney</b></p> <p>One-on-one clarifications for DFSA-specific questions (Wadata)</p>	<p><b>AOR Office Hours: Rand Robinson</b></p> <p>One-on-one clarifications for DFSA-specific questions (ViMPlus)</p>
15:00-16:00	<p><b>AOR Office Hours: Aaron Kenney</b></p> <p>One-on-one clarifications for DFSA-specific questions (Girma)</p>	
16:00-17:00	<p><b>AOR Office Hours: Aaron Kenney</b></p> <p>One-on-one clarifications for DFSA-specific questions (Hamzari)</p>	

## Workshop Participant List

### Development Food Security Activities (DFSAs)

#### GIRMA

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**REGIS-AG: RESILIENCE AND ECONOMIC GROWTH IN THE SAHEL –ACCELERATED GROWTH**

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**USAID-Funded Mechanisms****ADVANCING NUTRITION**

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**PRO-WASH: PRACTICES, RESEARCH AND OPERATION IN WATER, SANITATION AND HYGIENE**

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**SCALE: STRENGTHENING CAPACITY IN AGRICULTURE, LIVELIHOODS AND ENVIRONMENT**

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